



Health Resilience: Self-Reliance & Smart Investments in Contested Times

Dates: 23-24 November 2026

Location: Central Hall Westminster, London

Strategic Position: The Bridge to the 2027 UK G20 Presidency

Summit Narrative

The global health architecture stands at a critical crossroads. As intense geopolitical competition, shifting international priorities, and a rise in regional alliances reshape development finance, many governments face pressure to deprioritise health to cut public spending. However, long-term national security and economic stability are impossible without a healthy, resilient population.

The H20 Summit 2026 challenges G20 and global leaders to maintain health as a top economic priority despite tightening fiscal space. Moving away from aid dependency toward strategic self-reliance, the summit reframes health not as a social expenditure to be trimmed, but as a critical macroeconomic investment that drives GDP growth, protects workforce productivity, and safeguards sovereign balance sheets against external shocks. By combining standardised investment frameworks, frontier digital tools, and legislative accountability, the summit aims to anchor health as an essential engine of global economic growth and future innovation.

Core Pillars of Discussion

- **The Geopolitics of Global Health Diplomacy:** Navigating multilateralism versus minilateralism in a changing global health architecture. This pillar examines how regional alliances (such as the AU, EU, GCC, ASEAN, and Commonwealth) can decentralise health governance and insulate national health budgets from geopolitical volatility.
- **Health as an Economic Driver and Competitive Advantage:** Demonstrating how targeted investments in health directly expand GDP, labor force participation, and economic resilience. This pillar highlights preventive healthcare, non-communicable diseases, and women's health as high-return macroeconomic investments.
- **The Health Investment Framework and Asset Class Creation:** Transitioning from fragmented spending to establishing health as a recognized, investable asset class. Discussions focus on creating a standardised investment framework to mobilise private capital alongside public finance and multilateral development banks.
- **Digital Health, Frontier AI, and Biosecurity:** Harnessing technological advances to modernize health infrastructure and safeguard national resilience. This pillar explores secure health data systems, standardized AI evaluation, early diagnostic



surveillance, and One Health biosecurity mechanisms to defend against emerging biological threats.

- **Legislative Accountability and Policy Impact:** Bridging the gap between high-level international declarations and national implementation. This pillar focuses on equipping parliamentarians, city mayors, and regional leaders with the tools to scrutinize public policy, influence cross-departmental budgets, and ensure G20 commitments deliver measurable local impact.

Strategic Deliverables & Milestones

The London meeting serves as the active engine room for four concrete policy pipelines:

- **The 2026 G20 Call to Action:** Drafting a concise, high-level policy communiqué to be submitted directly to G20 and G7 Sherpas ahead of the Leaders' Summit, providing clear recommendations on protecting health budgets and strategic capital mobilisation.
- **Launch of the Health Investment Framework Report:** Presenting the standardised investment framework to secure critical stakeholder commitments and guide early-adopter nations and institutions ahead of the 2027 pilot phase.
- **The Global Legislators Initiative & London Declaration:** Presenting the London Declaration on Health in All Policies and setting out an operational roadmap to establish a permanent G7, EU, and international legislators group to institutionalise ongoing parliamentary oversight.
- **Youth Model G20 Declaration:** Presenting the winning youth delegate resolutions on global health financing and equity directly to summit leaders and municipal representatives.

Summit Programme

23rd November | Day 1: High-Level Health Diplomacy & Governance

09:00–09:30 | Opening & Keynote

- **Focus:** Welcoming address and strategic context delivered by a UK Government representative.

09:30–10:30 | Panel 1: A Decade of G20 Health Diplomacy: The Future of Health in the G20

- **Focus:** Evaluating a decade of G20 health diplomacy to define mechanisms that protect health budgets, align health and finance tracks, and secure health's role in future G20 and G7 agendas.
- **Confirmed speakers:**



- **Moderator: Emma Ross**, Director of Global Health Programme, Chatham House
- **Ambassador Anne-Claire Amprou**, French Ambassador for Global Health; Chair of the Executive Board, Unitaïd
- **Dr. Nouf Suliman Alnumair**, Deputy Minister for International Cooperation at the Ministry of Health in Saudi Arabia

10:30–11:30 | Panel 2: Regional Alliances as the New Multilateralism: Decentralising Governance for Global Security

- **Focus:** How Regional Alliances and Blocs such as the AU, EU, GCC, and ASEAN blocs insulate health budgets from bilateral shifts.
- **Confirmed speakers:**
 - **Keynote: Rafael Mariano Grossi**, Director General of the International Atomic Energy Agency (IAEA) (Subject to Schedule)
 - **HRH Princess Dr Haya Bint Khaled Bin Bandar Al Saud**, Senior Vice President of Research, Hevolution Foundation
 - **Dr Magda Robalo**, Co-chair of the UHC 2030 Steering Committee, Institute for Global Health and Development ; Former Minister of Public Health, Guinea-Bissau
 - **Francisco Pérez-Cañad**, Adviser to the Director-General on the External Dimension of Health, European Commission, DG SANTE

11:30–12:00 | Extended Networking Coffee Break

12:00–13:00 | Panel 3: Beyond Aid: Building Enduring Health Financing & The New Health Investment Framework

- **Focus:** Integrating public capital with private asset management and MDBs using the Health Investment Framework.
- **Confirmed speakers:**
 - **Keynote: Marek Mora**, Vice-President, European Investment Bank (EIB)
 - **Dr Kerri Elgar**, Senior Global Health Advisor / Policy Analyst, OECD
 - **Dr. Kalipso Chalkidou**, Director of Health Financing and Economics, WHO
 - **H.E. Amb. Prof. Abdulsalam AlMadani**, Chairman of Index Holdings, Roving Ambassador of the Parliamentary Assembly of the Mediterranean (PAM) for the GCC Region
 - **Michael Oberreiter**, Head of External Affairs International, Roche
 - **Monisha Ashok**, Director of Health Investments, U.S. International Development Finance Corporation
 - **Grover Burtney**, Head of ESG Portfolio Management, PIMCO

13:00–14:00 | Lunch & Bilateral Networking Window

Roundtable: Operationalising the Framework: From Principles to Capital Mobilisation



Focus: This interactive discussion brings together investors, industry leaders, and policy experts to address the practical mechanics of aligning public and private capital, establishing early adopter pilots, and driving real world implementation of the Health Investment Framework. Alongside opportunities to integrate into G20 tracks in 2027.

14:00–14:15 | Youth Model G20 Spotlight

- **Focus:** Introduction to the Youth Model G20 initiative, followed by rapid-fire pitches from youth delegates highlighting their key health financing and equity resolutions.
- **Speakers:** Youth Ambassadors

14:15–15:15 | Breakout Session: Drafting the 2026 G20 Call to Action

- **Focus:** Active ministerial and stakeholder working session to co-author the high-level policy communiqué delivered directly to G20 Sherpas.
- **Led by:** Hatice Beton

15:15–16:15 | Panel 4 Special Feature: Women's Health and Financing

- **Focus:** A deep-dive into the economic imperative of investing in women's health through scalable public-private financing models, innovative capital allocation, and sustainable investment frameworks.
- **Confirmed speakers:**
 - **Moderator: Christina Marzocca** Executive Director, Global Public Policy, Organon
 - **Esther Krofah**, Executive Vice President of Health, Milken Institute Health
 - **Kate Lancaster**, RCOG CEO, Royal College of Obstetricians and Gynaecologists (RCOG)
 - **Tiffany Dove-Abbam**, CEO, Dove Foundation for Global Change
 - **Afua Basoah**, Co-founder, Fern Capital

16:15–17:00 | Day 1 Wrap-Up & Adjournment

18:00 | VIP Networking Reception: Lancaster House

- **Focus:** Continued strategic dialogue and bilateral meetings with life sciences, finance, and multilateral executives. All G20 & G7 HDP members invited.

24th November | Day 2: Technical Frameworks, Biosecurity & Commitments

09:00–09:30 | Opening Keynote: Chris McDonald MP, Minister of State for Science, Innovation and Investment, United Kingdom



09:30-10:30 | Panel 5: Health Innovation as an Investment for Economic Growth and Productivity

- **Focus:** Examine how the UK's G20 Presidency can leverage life sciences R&D and health innovation as core engines of national industrial strategy, economic growth, and sovereign resilience.
- **Confirmed speakers:**
 - **Keynote: Felicitas Riedl**, Director of the Innovation and Competitiveness, European Investment Bank (EIB)
 - **Senior Representative**, ABPI
 - **Senior Industry Representatives**

10:30-11:30 | Panel 6: Digital Health and Frontier AI: Unlocking Value, Infrastructure, and Investment

- **Focus:** How can countries build secure data systems, set reliable AI standards, and attract sustainable funding for digital health? (Featuring the launch of Transform Health's new Digital Health Investment Framework)
- **Confirmed speakers:**
 - **Moderator: Prof Sir Andrew Morris**, Director, Health Data Research UK (HDR UK)
 - **Kirsten Mathieson**, Deputy Director & Policy Lead, Transform Health
 - **Claire Bonnell**, Vice President & Head of Global Partnerships, Siemens Healthineers
 - **Peter Mattson**, Senior Staff Engineer at Google, President of MLCommons

11:30-12:00 | Coffee & Networking Break

12:00-13:00 | Panel 7: One Health: Integrating Human, Animal, and Environmental Biosecurity

- **Focus:** How can sovereign states strengthen early diagnostic surveillance and cross-sector collaboration to protect economies from biological threats, pandemics, and AMR? (*Featuring the Global Observatory on Health Diagnostics, GO-Dx*)
- **Confirmed speakers:**
 - **Keynote: Dame Angela Eagle**, Secretary of State for Environment, Food and Rural Affairs of the United Kingdom
 - **Moderator: Claire Oxlade MBE**, Engagement Lead, BSAC
 - **Dr Jean-Pierre (JP) Nyemazi**, Director of the Quadripartite Joint Secretariat on Antimicrobial Resistance (AMR) and Head of Governance at the World Health Organization (WHO)
 - **Dr Emma Berntman**, Head of AMR Programmes, FAIRR
 - **Adonai Herrera-Martinez**, Director, Environment and Sustainability, EBRD
 - **Vanina Laurent-Ledru**, Chief Public Health and Government Affairs, bioMérieux



- **Dr Samia Saad**, Senior Advisor to the CEO and G7/G20 Lead, CEPI

13:00–14:00 | Lunch & Bilateral Networking Window

Roundtable: Regional Manufacturing

14:00–15:00 | Panel 8: From Policy to Impact: Domestic Accountability and Legislative Oversight

- **Focus:** Regional, national, and local perspectives on translating political declarations into actionable policies that deliver real impact for communities.
- **Confirmed speakers:**
 - **Dr Rosena Allin-Khan**, Member of Parliament for Tooting, United Kingdom
 - **Dr Zubir Ahmed**, Member of Parliament for Glasgow South, United Kingdom
 - **Dr Christopher Kalila MP**, Chair, Commonwealth Parliamentary Association; Member of Parliament, Zambia

15:00–16:00 | Panel 9: From Climate Risk to Health Resilience: Financing the Shared Agenda

- **Focus:** Exploring the political and financial mobilisation needed to tackle climate-driven health threats. Moving from data to high-level advocacy, the session focuses on cross-sector financing, local manufacturing, and building health system resilience against climate stress.
- **Confirmed speakers:**
 - **Mete Coban**, Deputy Mayor of London, Environment and Energy
 - **Dr Simon Opher**, Member of Parliament for Stroud, Chair of the APPG for Health and Vice-Chair of the Net Zero APPG.

16:00–16:45 | Closing Plenary: Presentation of the Summit Communiqué & Key Statements

- **Focus:** Finalising the G20 Call to Action, locking in commitments from early adopters of the Health Investment Framework, and closing statements from key multilateral leadership.
- **Speakers:** Alan Donnelly & Hatice Beton

Key Invited Stakeholders Include:

- **Multilateral Leadership:** World Health Organization (WHO), World Bank Group, Africa CDC, Commonwealth Secretariat, European Investment Bank (EIB), Islamic Development Bank (IsDB), OECD.
- **Sovereign & G20 Officials:** Ministerial delegations from the United Kingdom, France, Germany, Indonesia, Nigeria, Rwanda, Qatar, and Zambia.
- **Financial & Asset Management Executives:** Leadership from Schroders, AXA, Blackstone, UBS Optimus Foundation, Adjuvant Capital, and Baraka Impact Finance.



- **Life Sciences & Health Industry Leaders:** Senior executives from Bristol Myers Squibb, Johnson & Johnson, Roche, and Organon.