



## Health Resilience: Self-Reliance & Smart Investments in Contested Times

*Dates: 15–16 September 2026*

*Location: Central London*

*Strategic Position: The Bridge to the 2027 UK G20 Presidency*

### Summit Narrative

The global health architecture stands at a critical crossroads. As intense geopolitical competition, shifting international priorities, and a rise in regional alliances reshape traditional international development, many governments face the pressure to deprioritise health to cut costs. However, true national security and economic stability are impossible without a healthy population.

The H20 Summit 2026 in London challenges global leaders to keep health at the top of the economic agenda despite tightening fiscal space. To achieve this, the narrative must pivot from aid dependency to strategic self-reliance. We must shift the global mindset to recognise that health is not a social cost to be cut, but an essential economic investment that fuels GDP and GVA, strengthens labour markets, and protects economies from external shocks. By utilising innovative financing tools, a new health investment framework, and stronger legislative accountability, the summit aims to ensure health remains the unbreakable bedrock of global economic stability.

### Core Pillars of Discussion

- **Health as an Economic Driver:** Redefining health spending as a smart investment that directly drives GDP growth, workforce productivity, and fiscal resilience, featuring case studies on Women's Health, Climate and Health, Healthspan, and NCD prevention.
- **The Health Investment Framework (Health Taxonomy):** Transitioning from fragmented, siloed spending to a global common asset class by building qualifiers, benchmarks, and thresholds that seamlessly align private capital with sustainable public health outcomes.
- **Geopolitics, Minilateralism, and Regional Alliances:** Navigating health diplomacy in a contested era, exploring how regional blocs (such as the African Union, EU, and ASEAN) can decentralise governance to protect health budgets against bilateral shifts and inflationary pressures.
- **Integrated Biosecurity (One Health):** Building upon the foundations of global One Health initiatives to integrate human, animal, and environmental healthcare systems as a fundamental strategy to protect national economies from biological threats, pandemics, and AMR.
- **Legislative Accountability & Oversight:** Moving from high-level international declarations to national legislative action by providing parliamentarians with the tools to demand spending choices that prioritise cost-effective, high-impact interventions.



## Strategic Deliverables & Milestones

The London meeting serves as the active engine room for five concrete policy pipelines:

- **The 2026 G20 Call to Action:** Drafting a high-level policy communiqué to be submitted directly to G20 Sherpas ahead of the Leaders' Summit, focused on protecting health budgets globally.
- **Launch of the Health Taxonomy Update Report:** Presenting the updated investment framework to secure critical stakeholder feedback and finalise the formal commitments of early-adopter nations ahead of the 2027 pilot phase.
- **The Global Legislators Initiative Expansion:** Showcasing milestone NCD and mental health legislative frameworks while launching the operational roadmap to establish a permanent G7 & EU Legislators Leadership Group. Anchored by our opening reception at the Houses of Parliament, this initiative equips parliamentarians with the tools to turn global declarations into binding national law.
- **The Youth Model G20 Communiqué:** Presenting the resolutions drafted by the 2026 global Youth Model G20 cohort.
- **City Partnership:** Launching a strategic UK-Germany city partnership to showcase scalable models of employer-led early screening, demonstrating how cross-border municipal collaboration protects workforce productivity.

## Summit Programme

### 14th September | Pre-Summit High-Level Event

**Special Summit Launch Reception** | *Venue: The Houses of Parliament, London*

- **Focus:** An exclusive, high-level opening reception to welcome international delegations, G20/G7 officials, and parliamentary hosts ahead of the formal summit plenaries.

### 15th September | Day 1: High-Level Health Diplomacy & Governance

**09:00–09:30 | Opening & Keynote**

- **Focus:** Welcoming address and strategic context delivered by a UK Government representative.
- **Invited speakers:**
  - **Dr Tedros Adhanom Ghebreyesus**, Director-General, World Health Organization (WHO)
  - **H.E. Dr Hanan Mohamed Al Kuwari**, Advisor to the Prime Minister for Public Health Affairs, Qatar; Vice Chair of the Bureau for the WHO Pandemic Agreement

**09:30–10:30 | Panel 1: A Decade of G20 Health Diplomacy: Navigating the Troika Pipeline**



- **Focus:** A high-level diplomatic assessment tracking how the outputs of recent US G20 and French G7 economic frameworks will be carried forward into the health track of the 2027 UK G20 Presidency.
- **Invited speakers:**
  - **Ambassador Anne-Claire Amprou**, French Ambassador for Global Health; Chair of the Executive Board, Unitaid
  - **Nils Annen**, Parliamentary State Secretary, Ministry of Economic Cooperation and Development (BMZ), Germany

### **10:30–11:30 | Panel 2: Regional Alliances as the New Multilateralism: Decentralising Governance for Global Security**

- **Focus:** How Regional Alliances and Blocs such as the AU, EU, GCC, and ASEAN blocs insulate health budgets from bilateral shifts.
- **Invited speakers:**
  - **HRH Princess Dr Haya Bint Khaled Bin Bandar Al Saud**, Senior Vice President of Research, Hevolution Foundation

### **11:30–12:00 | Extended Networking Coffee Break**

### **12:00–13:00 | Panel 3: Beyond Aid: Building Enduring Health Financing & The New Health Investment Framework**

- **Focus:** Integrating public capital with private asset management and MDBs using the Health Investment Framework.
- **Invited speakers:**
  - **Dr Kerri Elgar**, Senior Global Health Advisor / Policy Analyst, OECD
  - **Nadia Calviño**, President, European Investment Bank (EIB)

### **13:00–14:00 | Lunch & Bilateral Networking Window**

### **14:00–14:15 | Youth Model G20 Spotlight**

- **Focus:** Introduction to the Youth Model G20 initiative, followed by rapid-fire pitches from youth delegates highlighting their key health financing and equity resolutions.
- **Speakers:** Youth Ambassadors

### **14:15–15:15 | Breakout Session: Drafting the 2026 G20 Call to Action**

- **Focus:** Active ministerial and stakeholder working session to co-author the high-level policy communiqué delivered directly to G20 Sherpas.
- **Led by:** Hatice Beton

### **15:15–16:15 | Panel 4 Special Feature: Women's Health and Financing**



- **Focus:** A deep-dive into the economic imperative of investing in women's health through scalable public-private financing models, innovative capital allocation, and sustainable investment frameworks.
- **Invited speakers:**
  - **Noha Salem**, Executive Director, Global Public Policy, Organon
  - **Esther Krofah**, Executive Vice President of Health, Milken Institute

#### **16:30–17:00 | Day 1 Wrap-Up & Adjournment**

#### **18:00 | VIP Networking Dinner & Roundtable**

- **Venue:** Central London Location
- **Focus:** Continued strategic dialogue and bilateral meetings with life sciences, finance, and multilateral executives.

### **16th September | Day 2: Technical Frameworks, Biosecurity & Commitments**

#### **09:00–10:00 | Panel 5: From Climate Risk to Health Resilience: Financing the Shared Agenda**

- **Focus:** Exploring the political and financial mobilisation needed to tackle climate-driven health threats through cross-sector financing, local manufacturing, and health system resilience.
- **Invited speakers:**
  - **Prof. Christian Kastrop**, President and CEO, Global Solutions Initiative (GSI)
  - **Najla Almutairi**, Director of Risk Management, Ministry of Health, Kingdom of Saudi Arabia

#### **10:00–11:00 | Panel 6: From Policy to Impact: Domestic Accountability and Legislative Oversight**

- **Focus:** Launching the operational roadmap for the G7 & EU Legislators Leadership Group to institutionalise accountability.
- **Invited speakers:**
  - **Dr Christopher Kalila MP**, Chair, Commonwealth Parliamentary Association; Member of Parliament, Zambia
  - **Thomas Östros**, Former Vice President, European Investment Bank (EIB)
  - **Dr Vytenis Povilas Andriukaitis (MEP)**, Member of the European Parliament; Former EU Commissioner for Health and Food Safety

#### **11:00–11:15 | City Partnership Announcement**

- **Focus:** Launch of a strategic UK-Germany city partnership showcasing workforce NCD prevention. Mayors and corporate partners will present scalable models of



employer-led early screening, demonstrating how integrated health collaboration protects workforce productivity.

#### **11:15–11:45 | Coffee & Networking Break**

#### **11:45–12:45 | Panel 7: One Health: Integrating Human, Animal, and Environmental Biosecurity**

- **Focus:** Protecting national economies from biological threats including pandemics, AMR, and climate-impacted vectors (Linking directly to the French G7 Lyon meeting and Evian priorities).
- **Invited speakers:**
  - **Dr Jérôme Weinbach**, Coordinator of the European Joint Action for Global Health (JA GHI) & Deputy Director, French Ministry of Health
  - **Dr Jean-Pierre Nyemazi**, Director of the Quadripartite Joint Secretariat on Antimicrobial Resistance (AMR), WHO

#### **12:45–13:45 | Closing Plenary: Presentation of the Summit Communiqué & Key Statements**

- **Focus:** Finalising the G20 Call to Action, locking in commitments from early adopters of the Health Investment Framework, and closing statements from key multilateral leadership.
- **Speakers:** Alan Donnelly & Hatice Beton

#### **Key Invited Stakeholders Include:**

- **Multilateral Leadership:** World Health Organization (WHO), World Bank Group, Africa CDC, Commonwealth Secretariat, European Investment Bank (EIB), Islamic Development Bank (IsDB), OECD.
- **Sovereign & G20 Officials:** Ministerial delegations from the United Kingdom, France, Germany, Indonesia, Nigeria, Rwanda, Qatar, and Zambia.
- **Financial & Asset Management Executives:** Leadership from Schroders, AXA, Blackstone, UBS Optimus Foundation, Adjuvant Capital, and Baraka Impact Finance.
- **Life Sciences & Health Industry Leaders:** Senior executives from Bristol Myers Squibb, Johnson & Johnson, Roche, and Organon.